KANTAR

Active Considerer (AC)
Monitor

Asia Emerging Markets: July-December 2022

Report



AC Monitor research specifications



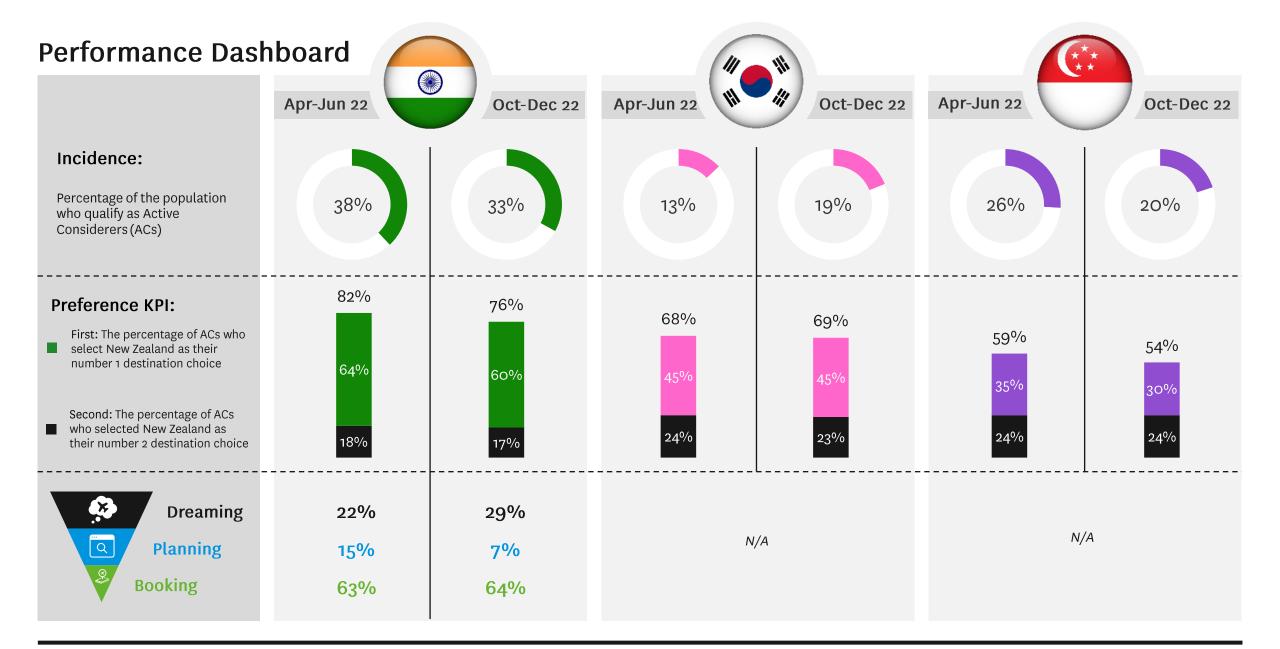
Kantar conducts a monthly online survey on behalf of Tourism New Zealand in the following key markets:

- Australia, China, Germany, Japan, UK and USA
- 150 ACs per country each month
- Standard reporting is of a **six month rolling average** which avoids month-by-month variability and ensures a focus on long term trends in the data
- Kantar conducts a **bi-annual survey** for emerging markets:
 - Canada, India, South Korea and Singapore
 - 300 500 ACs per country per wave



- We survey ACs of New Zealand
 - ACs are those who are aware of New Zealand, **serious** about visiting and who have a **realistic** budget
- Kantar ensures a representative sample by weighting to the age, gender and region distribution of the online population
 - Online population estimates come from Kantar TNS's 2022 market sizing exercise









Performance Dashboard Strengths Dial up Dial up Dial up Strengths Strengths Culturally Clean and - Relax and refresh Safe destination Family friendly Clean & unpolluted comfortable unpolluted **♦** Landscapes & Relationship with Range of **Brand areas** Wildlife experiences Unique national Safe destination the land scenery experiences park to focus on Unique national Covid-19 Landscapes & • Range of experiences **Embraces visitors** Unique experiences parks management scenery Relationship with Culturally Range of Local culture comfortable the land adventure Top 5 competitors (% selected destination in South Australia Switzerland Singapore Hawaii Switzerland France Taiwan Switzerland France Canada Australia Australia Japan Japan their top five preferred Korea destinations) 43% 30% 39% 37% 21% 19% 29% 25% 24% 24% 1 What the weather is like 2 How easy it is to travel around Top 5 questions or N/A N/A 3 Length of time required to fly to New Zealand barriers to booking Length of time needed to experience New Zealand properly 5 What practices are in place to keep safe from





Key insights - India



India presents a sizable opportunity for TNZ to increase its arrivals, with 10.6 million potential ACs in its three target cities. To effectively tap into this market, TNZ needs to concentrate efforts on strengthening its competitive position by focussing on key drivers of preference and addressing barriers that may be hindering AC's booking decisions

It is essential to keep New Zealand top of mind for ACs because ACs want to travel soon: 64% of ACs are in the booking mindset and the majority of ACs would look to book a long-haul trip up to 3 months in advance

Strategic brand messages should leverage New Zealand's reputation of being a warm and welcoming nation with a unique connection to its land. Additionally, there is an opportunity to strengthen preference by dialling up the wide range of experiences on offer, from those which are more relaxing to those which are adventure-filled

Special occasions and work-related stress are key trigger moments for ACs when they consider taking a holiday. TNZ's messaging should target these moments by showcasing New Zealand as the perfect destination to escape the pressures of the world and unwind

Consider trade partnerships with online travel agency websites, such as MakeMyTrip.com, to drive conversion at point of booking as these preferred booking channels

Key insights - South Korea



- The South Korean market remains an attractive opportunity for TNZ to drive arrivals. A growing number of South Koreans (19%, which is approx. 6.9M people) are now actively considering a New Zealand holiday
- To convert existing ACs, TNZ's focus should be on strengthening their preference for New Zealand and addressing key concerns and barriers to booking
 - New Zealand is in a strong position to leverage its competitive strengths which include its pristine and unique nature, its connection to the land and the wildlife experiences on offer, all of which are key drivers of preference. However, there is room to raise New Zealand's profile of being a safe and family friendly destination that offers unique experiences these are New Zealand's competitive weaknesses but are also key drivers of preference
 - To drive brand salience, ensure New Zealand is present in the key channels ACs use for destination inspiration such as TV travel programs and social influencers. Being at key moments when ACs are thinking about taking a holiday such as immediate post-travel, key life events (retirement, honey moons, etc.) and special occasions is important
- There are opportunities to tailor content to meet travel preferences namely, small group tours (8-10 people), travelling with immediate family and spending at least 6-10 days in New Zealand



Key insights - Singapore



Singapore continues to be a compelling opportunity for TNZ – despite the incidence of Active Considerers sitting below peak levels seen in 2021, the current 20% equates to approximately half a million Singaporeans

While the AC pool is sizeable, preference for New Zealand has been trending downwards which hinders TNZ's ability to convert ACs into arrivals. Thus, TNZ's focus should be on strengthening preference for New Zealand and addressing key concerns and barriers to booking

Strategic brand messages should leverage New Zealand's strengths - namely, its pristine, spectacular and unique landscapes and being somewhere to relax. These messages need to be balanced with those that promote New Zealand as a welcoming and family-friendly destination that offers a wide range of experiences as these are also key drivers of preference

TNZ can help progress more ACs through to the booking stage by reassuring ACs how easy it is to travel around New Zealand, and what the best time of year to visit it to make the most of the weather

Partnering with airlines and aggregator websites such as Expedia and Trip.com should be considered given the majority of ACs would look to book flights and accommodation for New Zealand via these channels











Active Considerer journey funnel – India

Active Considerers definition

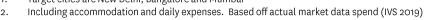
Active Considerers find New Zealand highly appealing as a vacation destination, would seriously consider visiting in the next three years, see New Zealand as a preferred destination for their next vacation and have a realistic budget for their visit (160,000 INR per person on a holiday to New Zealand)







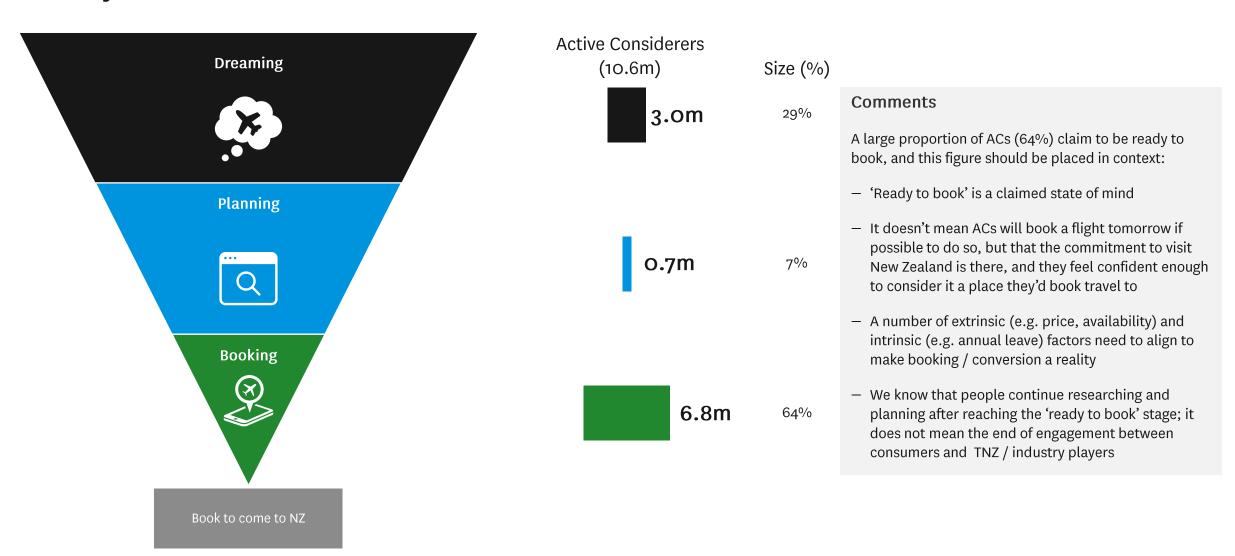








Journey funnel to New Zealand - India







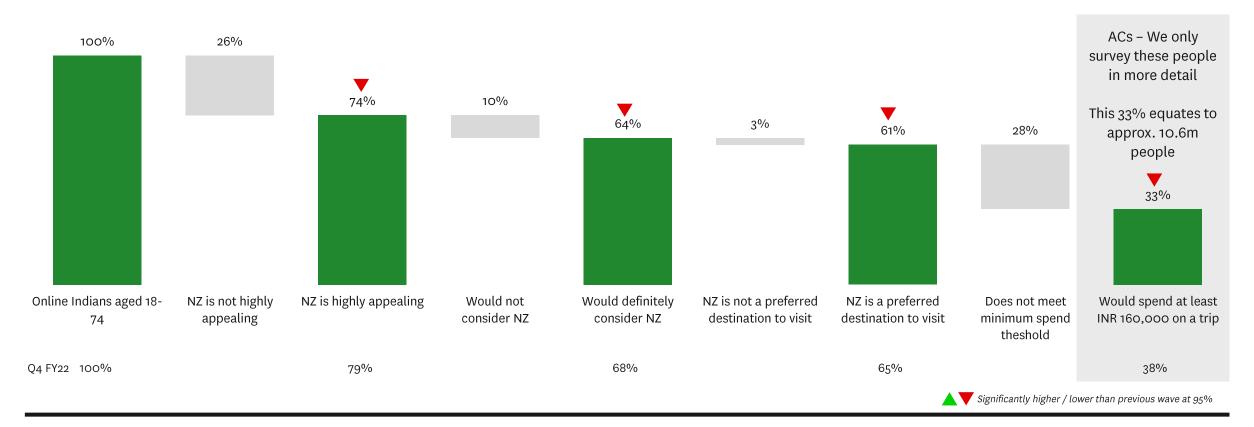




Despite the AC incidence declining in the last quarter, India remains an attractive market for TNZ with approximately 10.6 million potential ACs

Qualifying criteria for defining ACs

% Online users aged 18-74 in the target cities | Q2 FY23





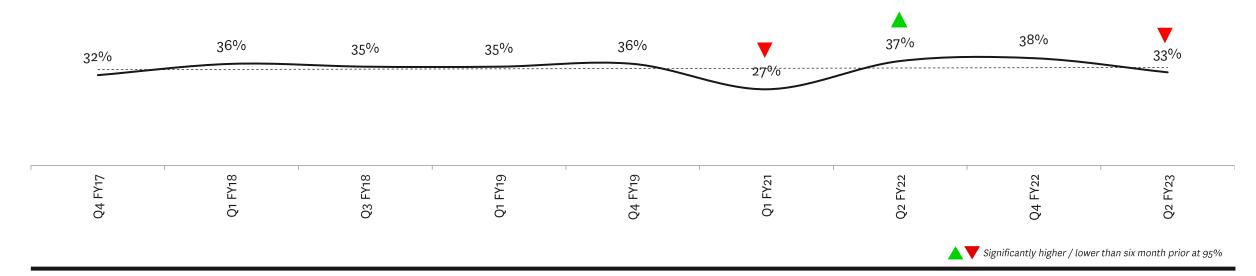




After reaching peak levels in 2022, AC incidence has dropped back to pre-Covid levels

Incidence of ACs

% Online users aged 18-74 in the target cities

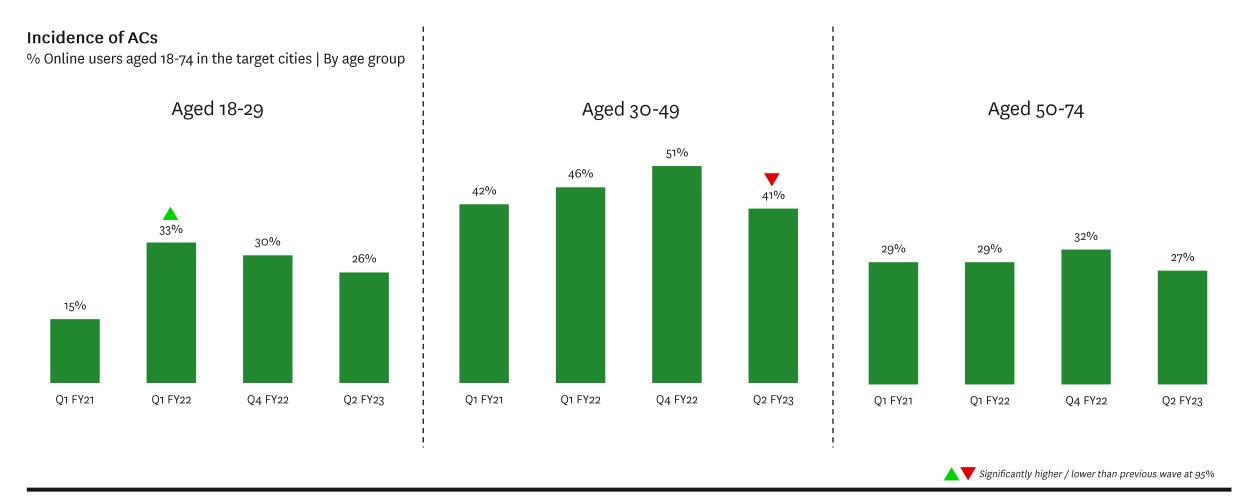








The recent dip in the ACs incidence is seen across each age group, but most notably among those aged 30-49 years



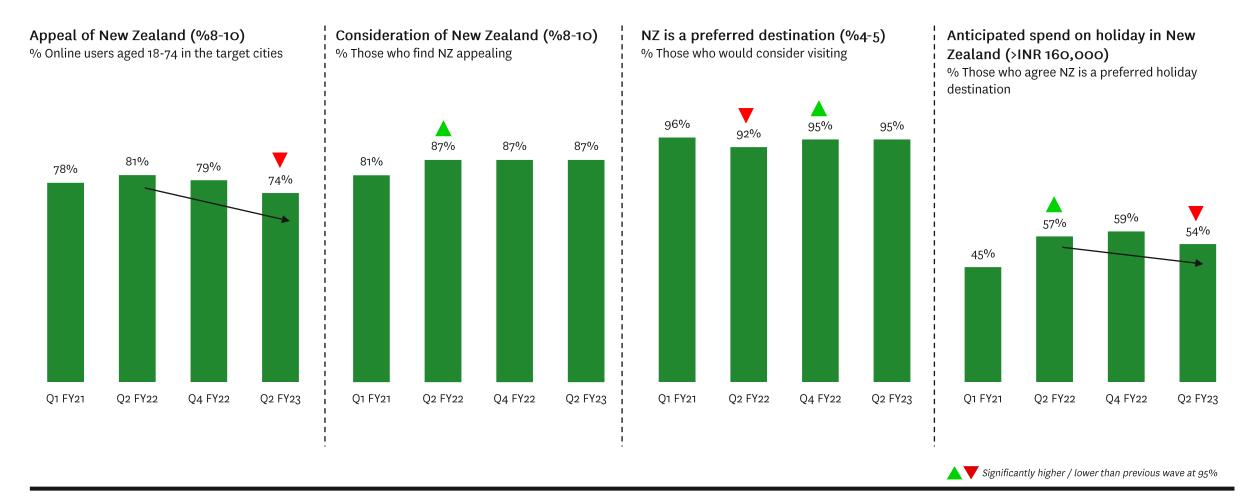








The decline in the AC incidence is driven by two factors: decline in the appeal of New Zealand and decline in willingness to spend at least INR 160,000 on New Zealand holiday









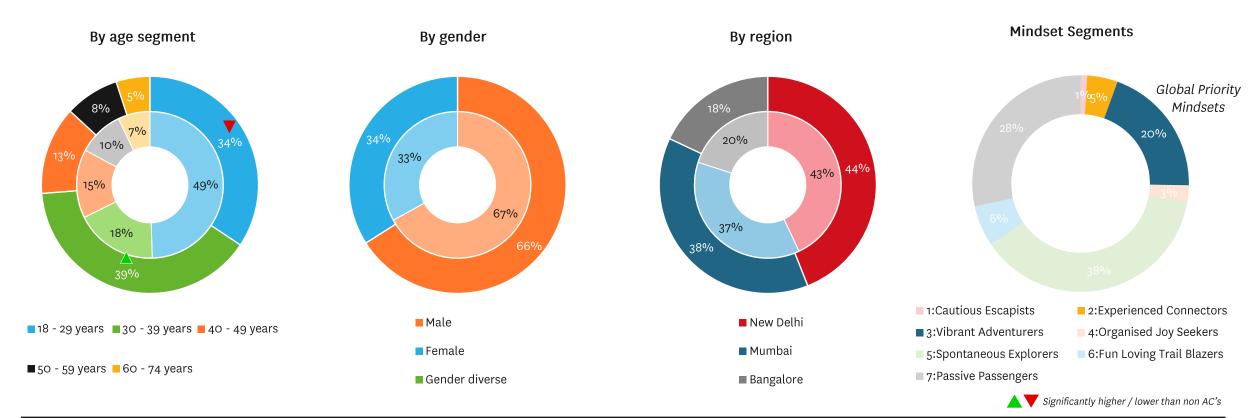


a holiday destination?" Q" Would you consider visiting New Zealand for a holiday within the next three years?" Q" To what extent do you agree or disagree that New Zealand is a preferred destination for your next holiday?"

Those aged under 40 years old make up 73% of ACs while the global priority mindsets make up 24% of ACs

Profile of Active Considerer

% Active Considerers | % Non Active Considerers | Q2 FY23









Outer ring: Indian Active Considerers
Inner ring: Indian non-Active Considerers

Australia and Switzerland continue to be New Zealand's strongest competitors based on preference among Indian ACs





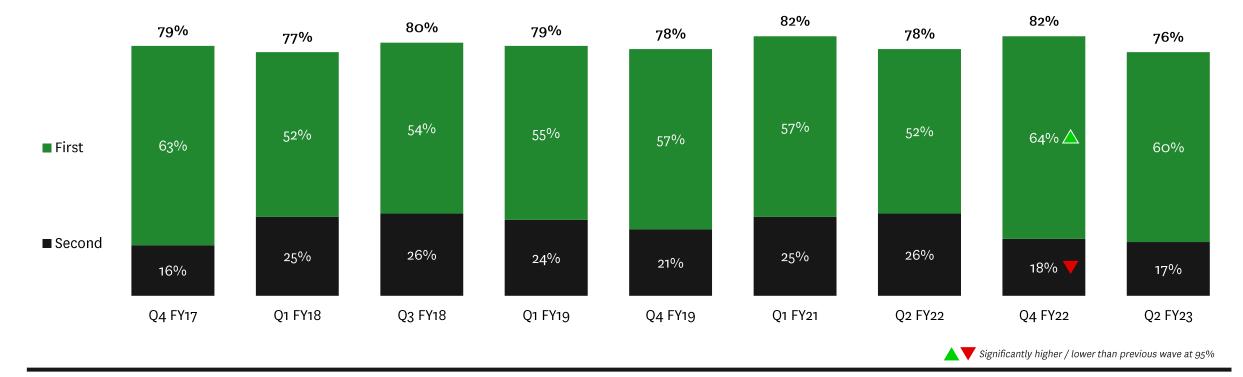




Preference for New Zealand has softened since it peaked in the last quarter of 2022.

Preference KPI

% Active Considerers





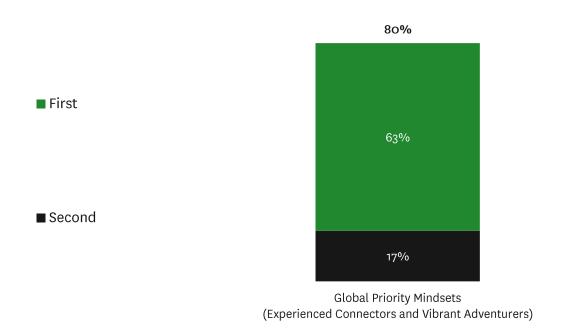


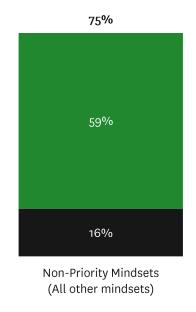


Preference for New Zealand is similar among priority and non-priority mindsets

Preference KPI

% Priority mindset group I Non-priority group I Q2 FY23







▲ ▼ Significantly higher / lower than other group







Context to preference drivers

- •When it comes to choosing a travel destination, not all factors are equally important. We use a method called Jaccard's analysis to estimate which destination attributes have most influence over people's preference for New Zealand as a travel destination.
- •We also compare New Zealand's performance with performance among competitors (specific to the market) to help us prioritise which areas to focus our marketing efforts on for each of our key markets.
- •We typically conduct a brand driver analysis annually for our key markets, the brand driver analysis included in this report is based on the most recent results available: Data from Jan-22 to Dec-22.





There is an opportunity to promote New Zealand as being a family friendly destination perfect for escaping everyday life as these emerge as stronger drivers of preference post-pandemic

Top 15 drivers of preference for New Zealand

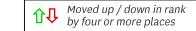
AC Monitor | % | 2022 (Jan-Dec 22) | Total Active Considerers | Index (see appendix)

2022 rank	2018 rank ⁽¹⁾
1 🛈	6
2 🕆	8
3	5
4 🛈	9
5	7
6 🕆	19
7 압	13
8	11
9 Û	1
10 🕆	16
11	*
12	*
13	10
14 압	26
15 🕆	23
	2 û 3 4 û 5 6 û 7 û 8 9 10 û 11 12 13 14 û

Latest results	2022 rank	2018 rank ⁽¹⁾
All seasons	16	14
Range of adventure	17 🕂	4
Local experiences	18	20
Interesting cities	19	21
Unique national parks	20	*
Escape troubles	21	*
Indigenous culture	22	*
Wildlife experiences	23	*
Iconic attractions	24	22
Challenging	25 🞵	17
Embraces visitors	26	*
See lots without travelling far	27	24
Affordable activities	28	29
Quality food & wine	29 🞵	18
History & heritage	30	30
Affordable to fly to	31 🕂	27











New Zealand's competitive strengths are in how comfortable it feels to people of all cultures and its unique connection to the land; however, there is room to dial up the wide range of experiences on offer from those which are relaxing to those more fun fuelled

Relative brand positioning for top 15 drivers of preference

Total Active Considerers (New Zealand and top five competitors) | Q2 FY23 | Index (see appendix)

	Brand associations	New Zealand	Australia	Switzerland	Singapore	Maldives	France
Higher	Escape normal life	101	91	96	107	115	89
	Family friendly	102	101	102	91	98	105
	Clean & unpolluted	100	101	110	97	90	99
	Fun & enjoyment	96	96	107	87	123	92
Э	Unique experiences	101	99	114	82	96	106
Impact on Preference	Culturally comfortable	108	96	94	90	100	111
	Relax & refresh	92	101	103	95	110	104
	Safe destination	100	89	95	117	88	112
	Landscapes & scenery	94	105	104	115	100	83
	Friendly people	97	88	104	111	101	98
	Relationship with the land	108	104	95	86	100	105
	Covid-19 management	108	113	101	106	86	82
	Range of experiences	97	111	84	105	96	111
↓	Easy to travel around	97	101	101	115	87	99
Lower	Local culture	100	104	90	98	108	102

Strengths:

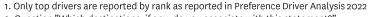
- Culturally comfortable
- Relationship with the land
- Covid-19 management

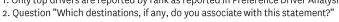
Need to dial up:

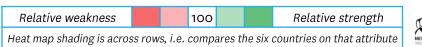
- Relax and refresh
- Landscapes and scenery
- Range of experiences









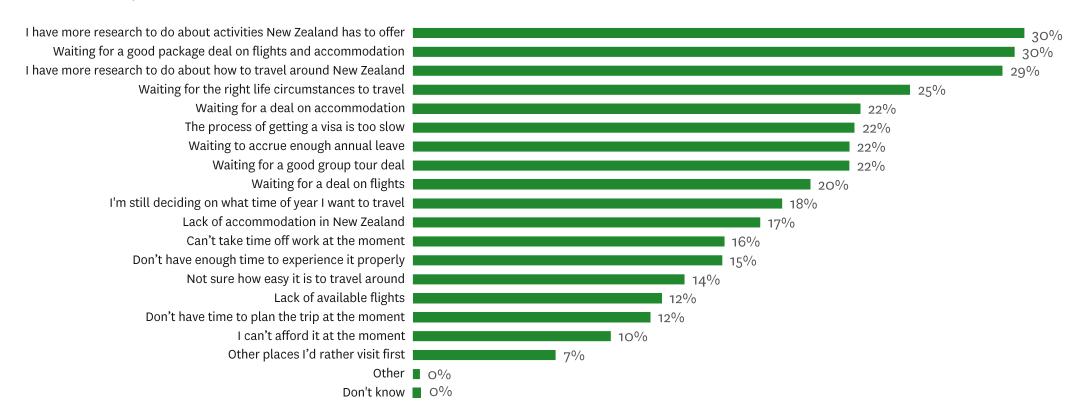






Highlighting deals on flights and accommodation, activities on offer and the ease of travelling around New Zealand will help motivate ACs to book their holiday

Barriers to making a booking





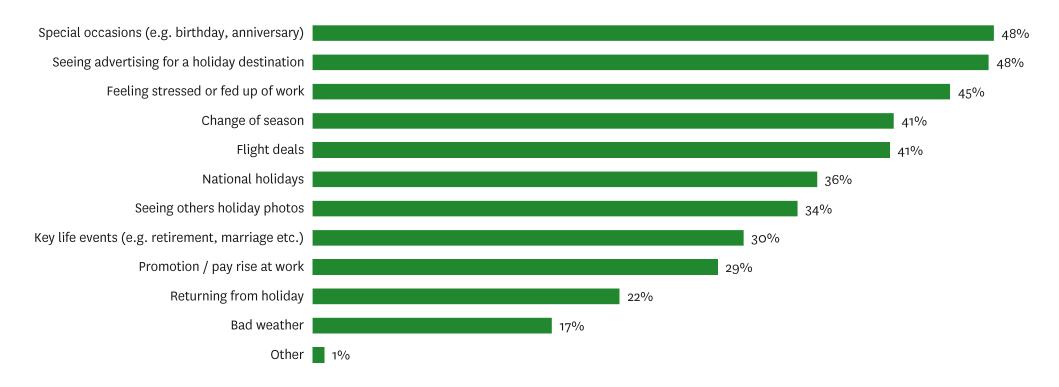






Special occasions and feeling stressed at work are key moments in which ACs think about taking a holiday – messaging can capture this mindset by highlighting New Zealand as perfect to relax in and forget about the stresses of the world

Triggers to take an overseas holiday





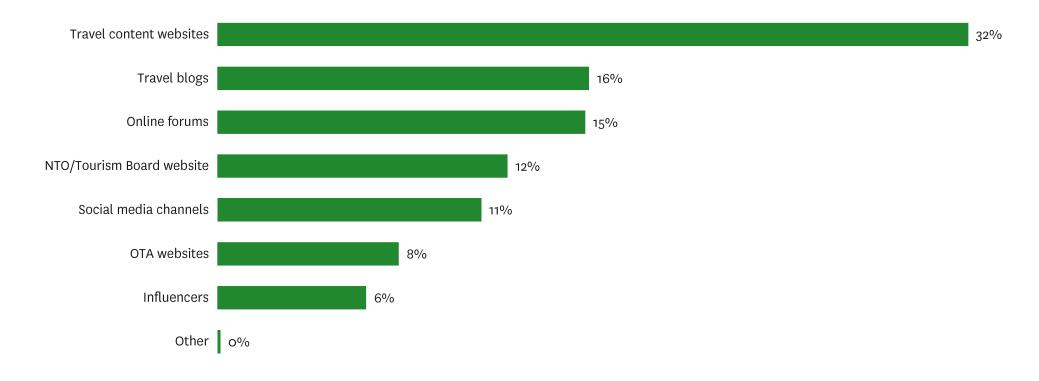






Travel content websites are the most common channels used by Indian ACs when planning an overseas holiday – consider leveraging these sites to help drive conversion to firm bookings

Websites / channels likely to be used when planning a long-haul holiday



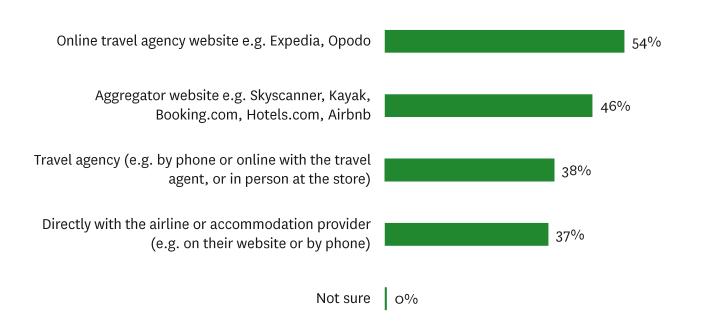


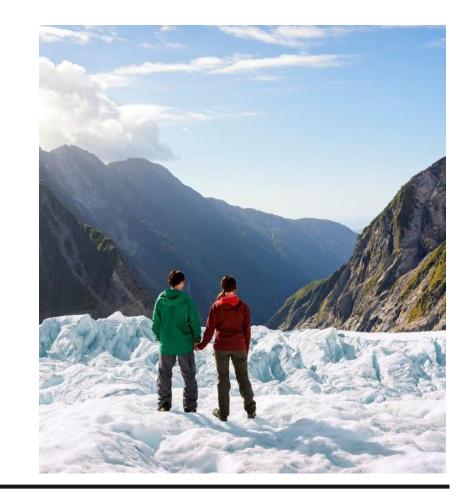




Online travel agency websites and aggregator websites should be considered for trade partnerships as they are popular channels to book through

Preferred channels to book a long-haul holiday





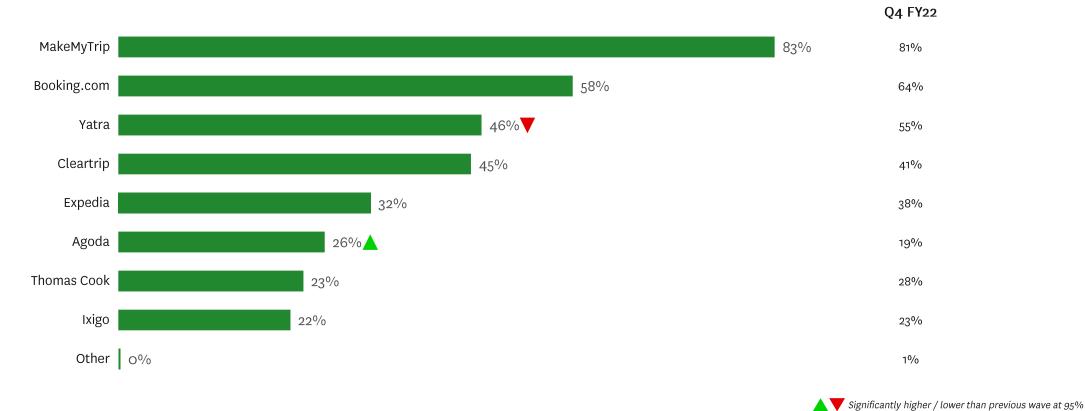






MakeMyTrip represents an opportunistic website to partner with as it is the most preferred website among ACs to book long-haul holidays

Preferred websites to book next long-haul holiday













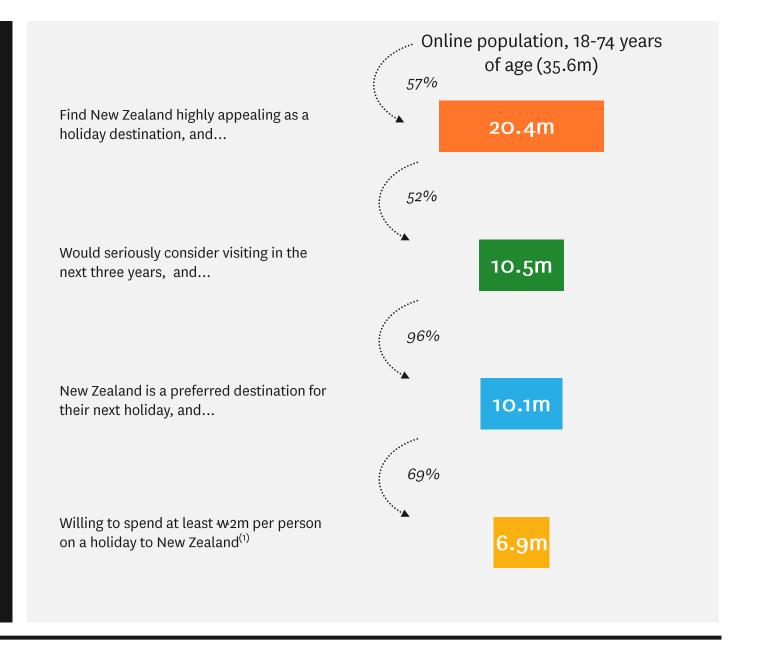




Active Considerer journey funnel – South Korea

Active Considerers definition

Active Considerers find New Zealand highly appealing as a vacation destination, would seriously consider visiting in the next three years, see New Zealand as a preferred destination for their next vacation and have a realistic budget for their visit (wear per person on a holiday to New Zealand)







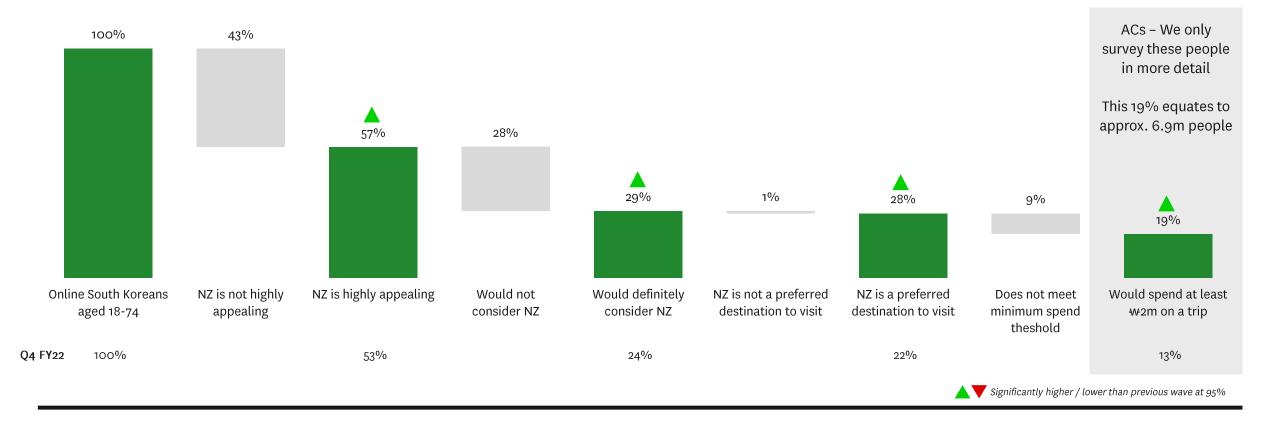




The size of the opportunity in South Korea is growing, with the AC incidence increasing to 19% in late 2022 (approx. 6.9M people)

Qualifying criteria for defining ACs

% Online users aged 18-74 | Q2 FY23





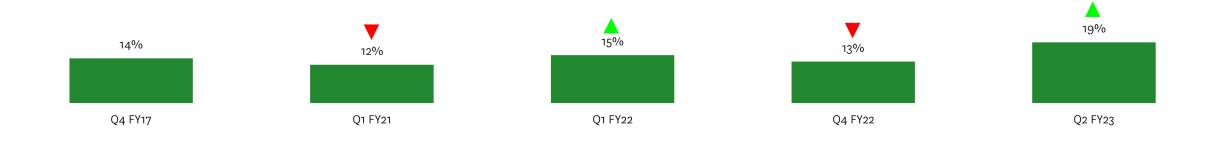




The incidence of ACs in South Korea is showing an upward trend over time, now at the highest level seen since mid 2021.

Incidence of ACs

% Online users aged 18-74 | Over time





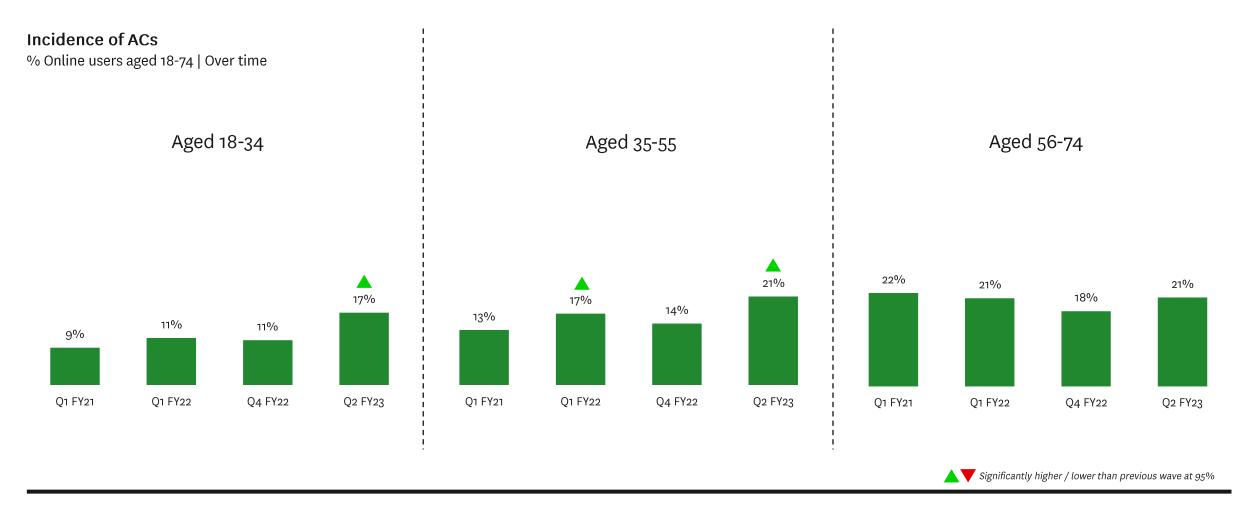




Significantly higher / lower than previous wave at 95%



The significant uplifts in AC incidence are seen amongst those aged 18 - 55 years

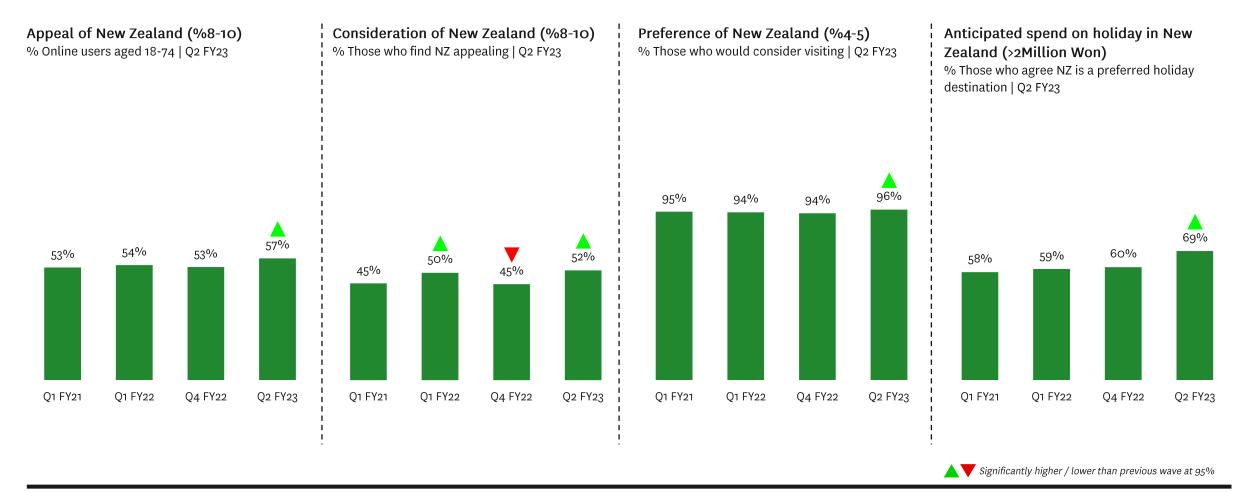






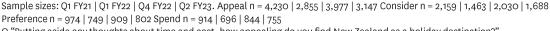


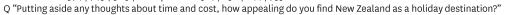
Appeal, consideration, preference for New Zealand and willingness to spend at least \(\formall 2M\) have all increased in Q2 FY23, resulting in a growing incidence of ACs











Q "Would you consider visiting New Zealand for a holiday within the next three years?"



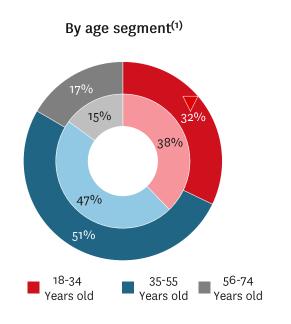


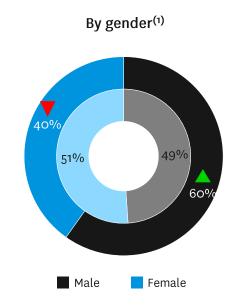
Q "To what extent do you agree or disagree that New Zealand is a preferred destination for your next holiday?"

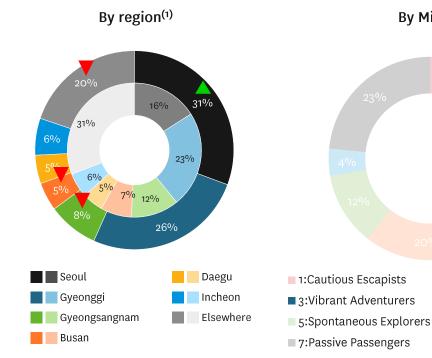
South Korean ACs are more likely to be male and concentrated in Seoul and Gyeonggi; the global priority mindsets, Experienced Connectors and Vibrant Adventurers, make up 23% of the AC pool

Profile of AC segments

% Active Considerers | % Non-AC

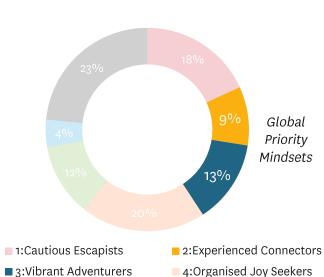






Outer ring: South Korean Active Considerers Inner ring: South Korean non-Active Considerers

By Mindset⁽²⁾





Significantly higher / lower than non AC's



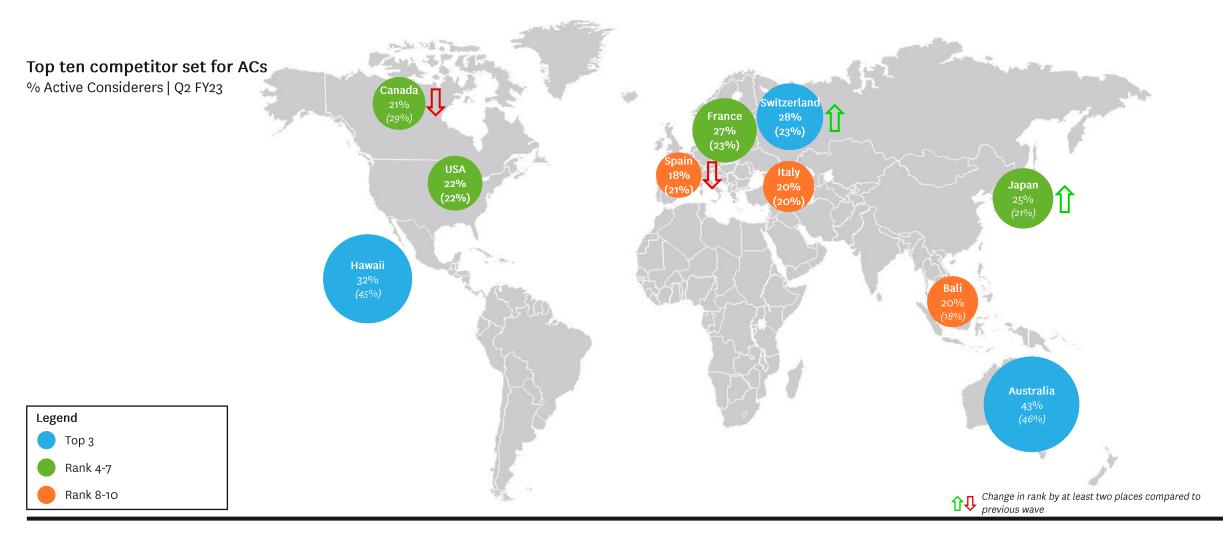






■ 6:Fun Loving Trail Blazers

New Zealand's competitive set remains unchanged with Australia and Hawaii being the top two competitors for South Korean ACs





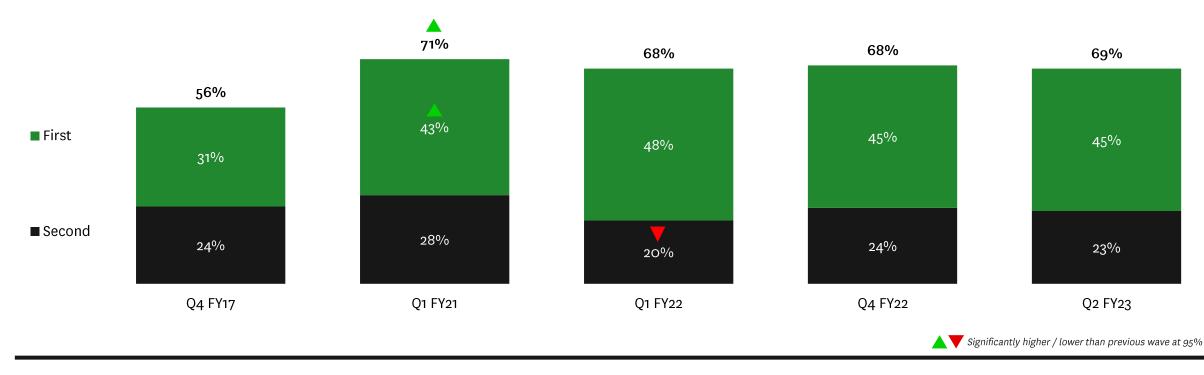




Preference for New Zealand has remained strong since the uplift seen in the first fiscal quarter of 2021 (July – September 2021).

Preference KPI

% Active Considerers





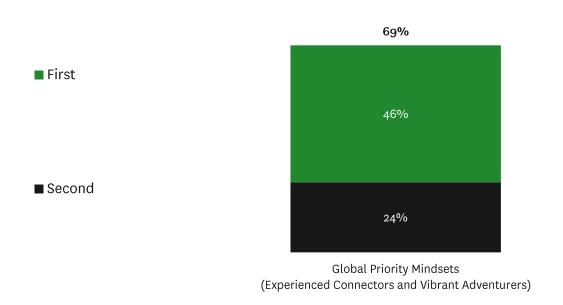


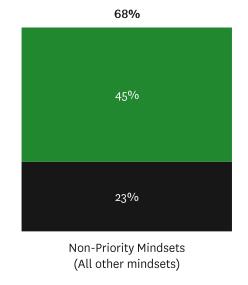


Preference for New Zealand is similar among priority and non-priority mindsets

Preference KPI

% Priority mindset group I Non-priority group I Q2 FY23







▲ ▼ Significantly higher / lower than other group







Context to preference drivers

- •When it comes to choosing a travel destination, not all factors are equally important. We use a method called Jaccard's analysis to estimate which destination attributes have most influence over people's preference for New Zealand as a travel destination.
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- •We typically conduct a brand driver analysis annually for our key markets, the brand driver analysis included in this report is based on the most recent results available: Data from Jan-22 to Dec-22.





Preference for New Zealand is driven by its spectacular and pristine environments, unique experiences and its connection to the land – there is an opportunity to promote these attributes to grow preference

Top 15 drivers of preference for New Zealand

AC Monitor | % | 2022 (May-22 and Oct-22) | Total Active Considerers | Index (see appendix)

Latest results	2022 rank
Landscapes & scenery	1
Clean & unpolluted	2
Escape troubles	3
Wildlife experiences	4
Relationship with the land	5
Unique national parks	6
Family friendly	7
Safe destination	8
Relax & refresh	9
Range of adventure	10
Escape normal life	11
Local culture	12
Covid-19 management	13
Unique experiences	14
All seasons	15

Latest results	2022 rank
Embraces visitors	16
Friendly people	17
Fun & enjoyment	18
Culturally comfortable	19
Iconic attractions	20
Range of experiences	21
Indigenous culture	22
Local experiences	23
Challenging	24
Interesting cities	25
Quality food & wine	26
History & heritage	27
See lots without travelling far	28
Easy to travel around	29
Affordable to fly to	30
Affordable activities	31





New Zealand's competitive strengths are its pristine, unique nature, connection to the land and wildlife experiences; there is however, room to raise New Zealand's profile of being a safe and family friendly destination that offers unique experiences

Relative brand positioning for top 15 drivers of preference

Total Active Considerers (New Zealand and top five competitors) | Q2 FY23 | Index (see appendix)

1. Only top drivers are reported by rank as reported in Preference Driver Analysis 2022

2. Question "Which destinations, if any, do you associate with this statement?"

	Brand associations	New Zealand	Australia	Hawaii	Switzerland	France	Japan	Strengths:
Higher	Landscapes & scenery	104	114	100	131	33	69	— Clean & unpolluted
†	Clean & unpolluted	113	109	84	131	69	61	— Wildlife experiences
	Escape troubles	99	79	127	131	89	66	 Relationship with the land
	Wildlife experiences	138	157	78	38	76	59	Unique national parks
ээ	Relationship with the land	107	96	102	73	110	120	onique national parks
Preference	Unique national parks	117	123	65	84	89	101	Need to dial up:
Pref	Family friendly	89	89	113	85	131	124	·
	Safe destination	85	100	83	93	105	155	— Family friendly
Impact on	Relax & refresh	105	73	140	105	70	92	 Safe destination
<u>E</u>	Range of adventure	94	106	103	87	119	103	— Local culture
	Place to escape	93	90	111	129	78	92	— Unique experiences
	Local culture	90	109	101	59	160	122	— All seasons
	Covid-19 management	103	87	77	112	106	125	
V	Unique experiences	88	92	92	120	154	92	
Lower	All seasons	90	83	118	106	102	114	

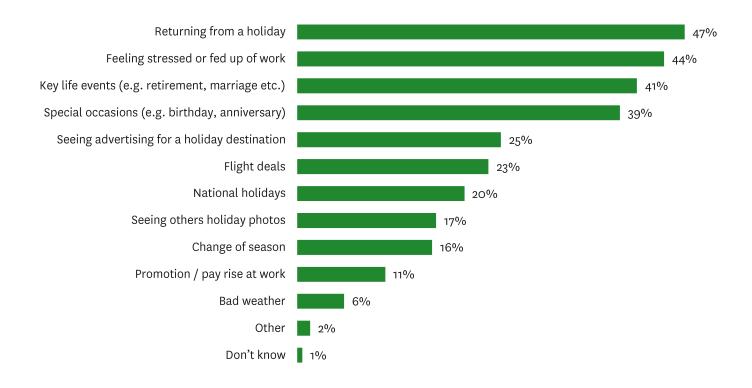






Returning from a holiday and feeling stressed at work are key moments that trigger ACs to think about taking a next holiday – messaging can capture this mindset by highlighting New Zealand as perfect to get away, relax and forget about the stresses of the world

Triggers to take overseas holiday









South Korean ACs desire longer overseas holidays, with 31% seeing themselves spending 10 days or longer on upcoming overseas trips

Intended duration of international holidays over the next 2 years

% Active Considerers | Q2 FY23 Q4 FY22 1-5 days 22% 6-10 days 54% 85% 55% Likely to 39% of Global Priority spend at least Mindsets are looking to 6 days on their stay longer than 10 days Longer than 10 days 31% 🛕 17% next holiday (up from 17% in Q4 FY22) 6% I will take a mixture of shorter and longer international holidays 24% Not sure ▲ ▼ Significantly higher / lower than previous wave at 95%

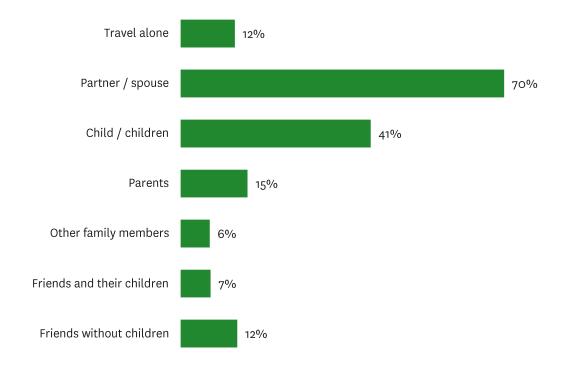






South Korean ACs are likely to travel with others when taking a long-haul holiday, most commonly a partner and, in many cases, children – messaging should focus on travel with close family

Travel party for long haul overseas holiday



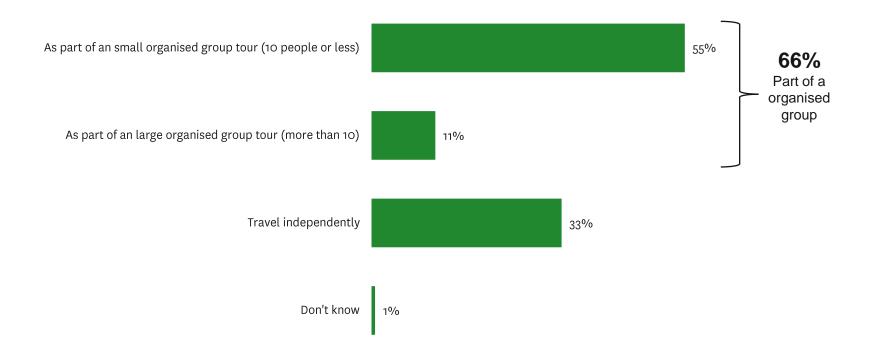






A small group tour is the most popular way to experience an overseas holiday; only a third of ACs prefer independent travel

Overseas travel preference



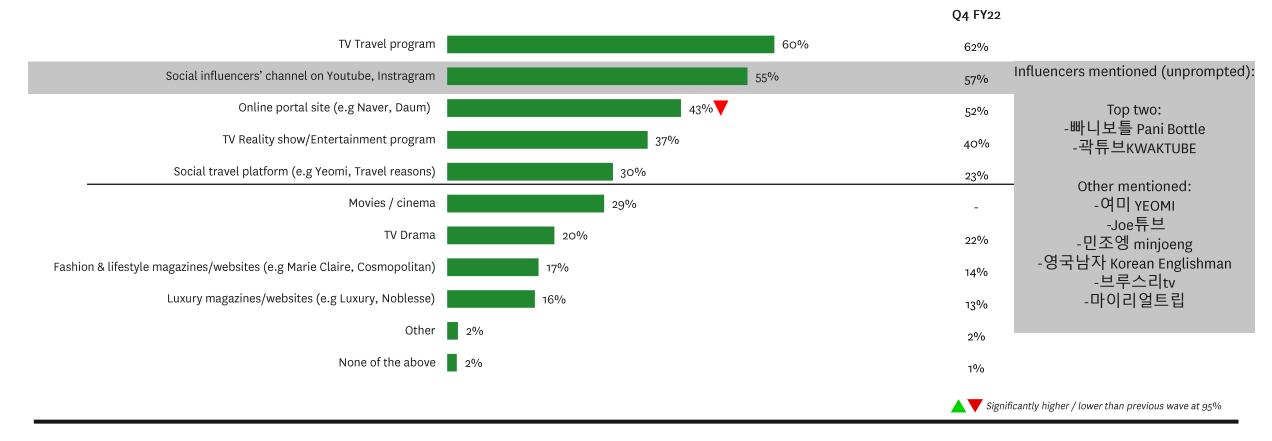






ACs get travel inspiration from a wide range of channels, with TV travel programmes and social media influencers offering the best opportunity for TNZ to reach a large proportion of ACs

Channels that influence consideration of a travel destination









60% of ACs book their overseas travel via travel agents, but online travel aggregators are also commonly used – thus, any of these channels could offer good opportunities for trade partnership

Preferred channels used for booking travel

% Active Considerers | Q2 FY23 Q4 FY22 Travel agents (e.g Hana Tour, Mode Tour) 60% 57% Global Online travel platform (e.g Expedia, Skyscanner, Booking.com) 46% 52% Local online travel platform (e.g Myreal trip, Yanolja) 42% 49% Airline website 34% 34% Other 1% None of the above 1% ▲ ▼ Significantly higher / lower than previous wave at 95%











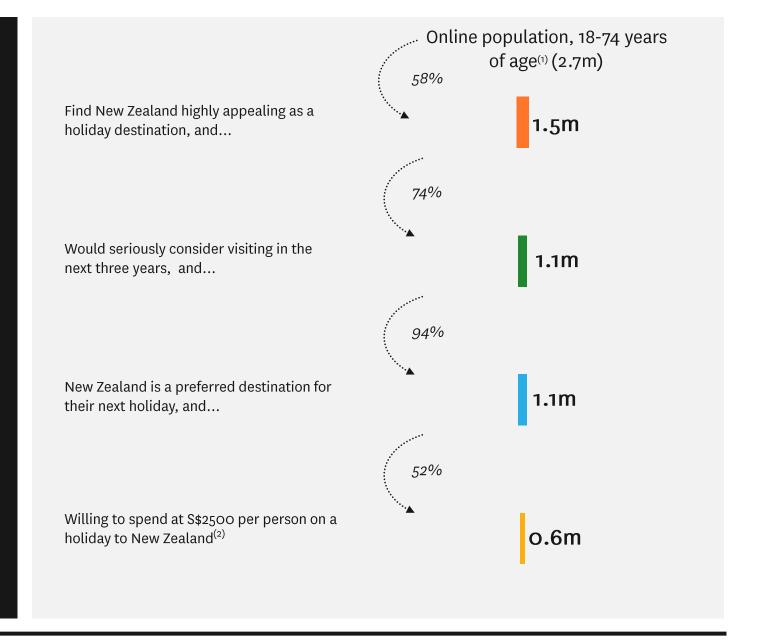




Active Considerer journey funnel - Singapore

Active Considerers definition

Active Considerers find New Zealand highly appealing as a vacation destination, would seriously consider visiting in the next three years, see New Zealand as a preferred destination for their next vacation and have a realistic budget for their visit (\$\$2500per person on a holiday to New Zealand)







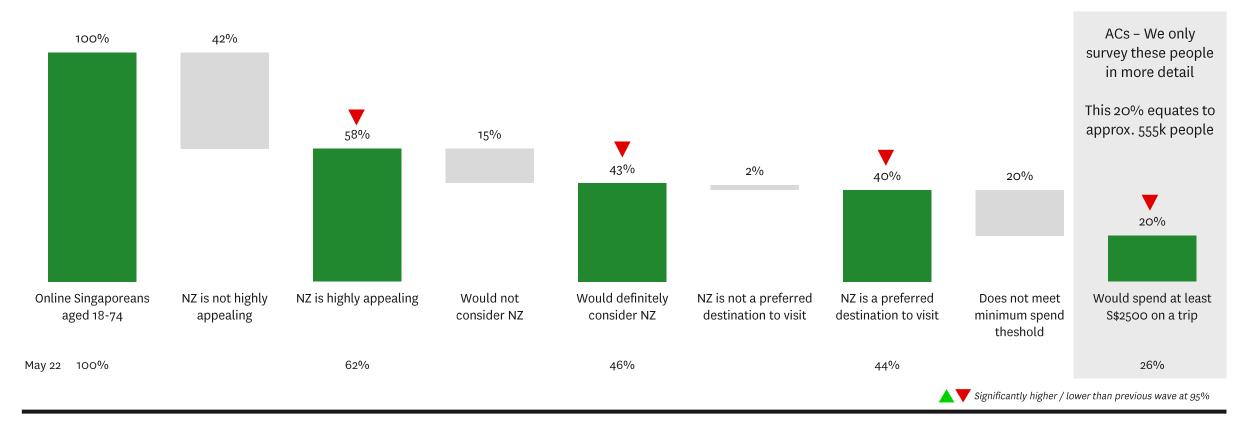




Singapore is a compelling market for TNZ with the AC incidence of 20%, equating to approximately half a million people

Qualifying criteria for defining ACs

% Online users aged 18-74 | Oct 22





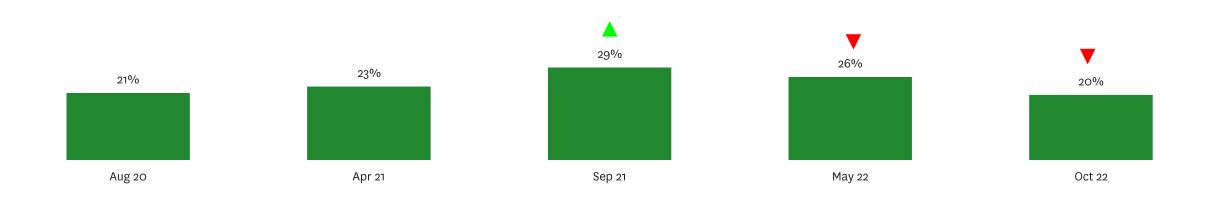




Following a peak in September 2021, the incidence of ACs has been shifting back to levels seen two years ago

Incidence of ACs

% Online users aged 18-74 | Over time





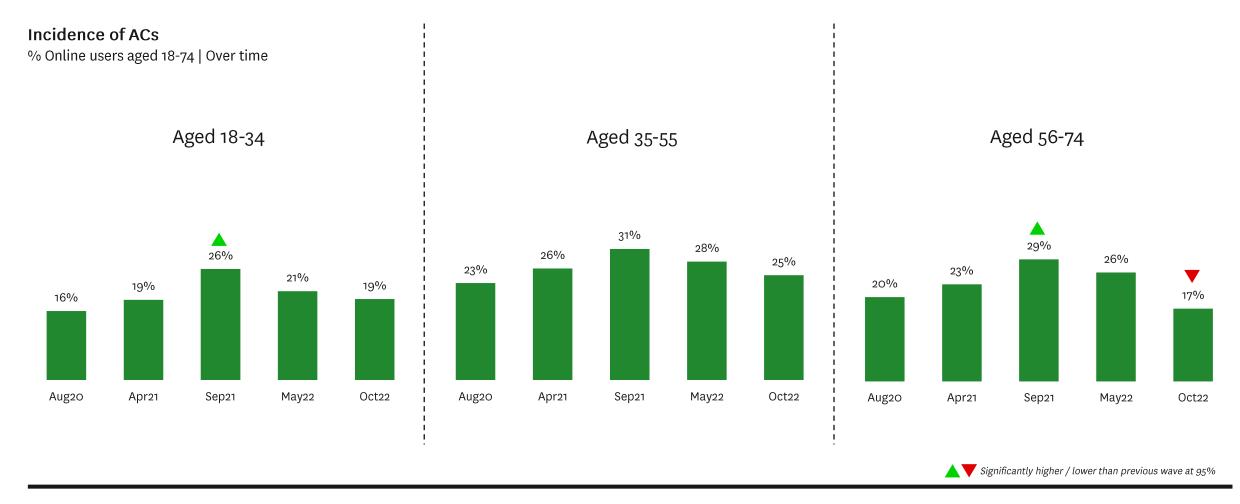




Significantly higher / lower than previous wave at 95%



We can see the overall pattern of incidence over time mirrored across all age groups, but the decline in incidence in this wave is most notable among the older cohort

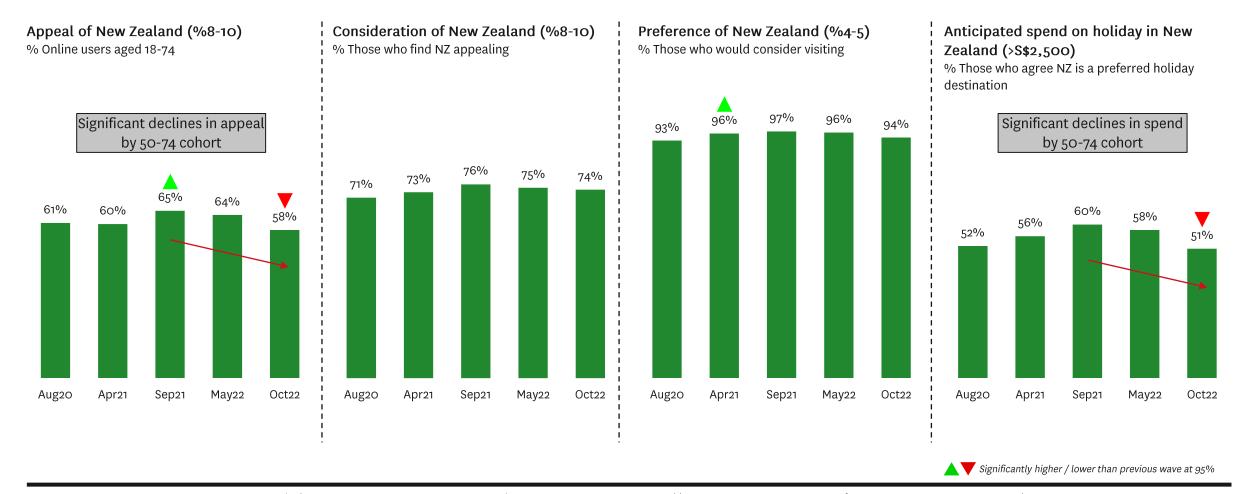








The most notable downward shifts are in the appeal of New Zealand and in willingness to spend metrics







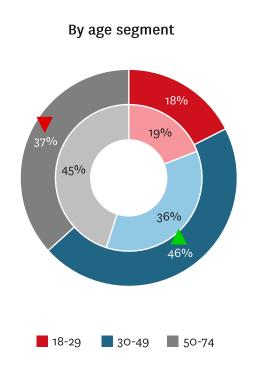


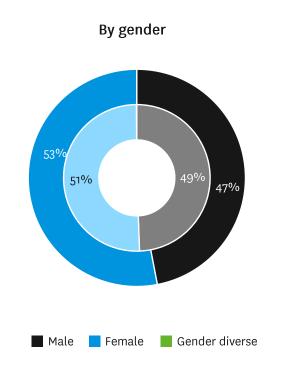


The global priority mindsets, Experienced Connectors and Vibrant Adventurers, make up 24% of Singapore's AC pool

Profile of Active Considerers

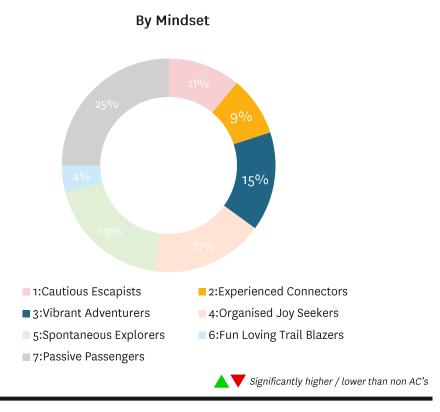
% Active Considerers vs % Non Active Considerers | Oct 22





Outer ring: Singaporean Active Considerers

Inner ring: Singaporean non-Active Considerers

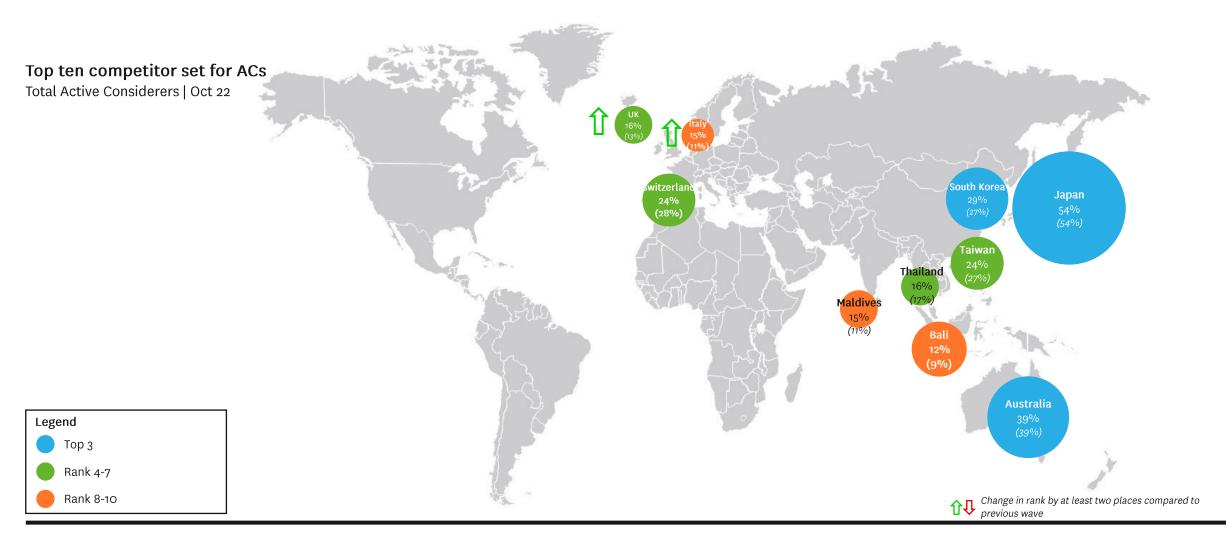








Japan remains New Zealand's top competitor among Singaporean ACs, followed by Australia





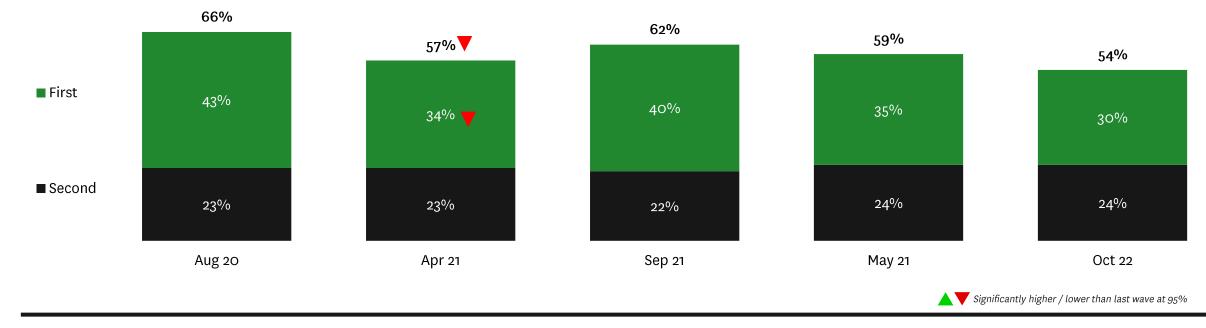




Preference for New Zealand has been trending downwards since Sep 2021

Preference KPI

% Active Considerers | Over time











Context to preference drivers

Using Jaccard's analysis, we estimate which destination attributes drive preference for New Zealand and how New Zealand performs relative to its key competitors in order to identify priority attributes to focus on in each market

We typically do brand preference driver analysis once a year on key markets

The brand driver analysis included in this report is based on the most recent results available: Data from Jan-22 to Dec-22.





There is an opportunity to promote New Zealand as a safe and family-friendly destination which offers a wide range of experiences as these are key drivers of preference

Top 15 drivers of preference for New Zealand

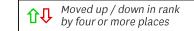
AC Monitor | % | 2022 (May-22 and Oct-22) | Total Active Considerers

Latest results	2022 rank
Family friendly	1
Clean & unpolluted	2
Unique national parks	3
Safe destination	4
Fun & enjoyment	5
Range of experiences	6
Landscapes & scenery	7
Range of adventure	8
Embraces visitors	9
Culturally comfortable	10
Covid-19 management	11
Unique experiences	12
Relax & refresh	13
Friendly people	14
Escape troubles	15

Latest results	2022 rank
Wildlife experiences	16
Iconic attractions	17
Challenging	18
Indigenous culture	19
Place to escape	20
Local experiences	21
Relationship with the land	22
All seasons	23
Local culture	24
Quality food & wine	25
Interesting cities	26
Easy to travel around	27
History & heritage	28
Affordable activities	29
See lots without travelling far	30
Affordable to fly to	31
Good value for money	32











New Zealand stands out for its pristine, spectacular and unique landscapes and being somewhere to relax but there is room to strengthen its positioning on being a welcoming familyfriendly destination that offers a range of experiences

Relative brand positioning for top 15 drivers of preference

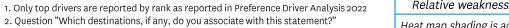
Total Active Considerers (New Zealand and top five competitors) | Oct-22 | Index (see appendix)

2. Question "Which destinations, if any, do you associate with this statement?"

	Brand associations	New Zealand	Japan	Australia	South Korea	Taiwan	Switzerland	Strengths:
Higher	Family friendly	98	95	105	118	115	85	— Clean & unpolluted
†	Clean & unpolluted	107	103	92	71	74	117	— Unique national parks
	Unique national parks	112	83	112	80	94	80	 Landscapes & scenery
	Safe destination	91	121	95	112	101	98	 Range of adventure
д	Fun & enjoyment	91	101	103	120	116	114	— Relax & refresh
Preference	Range of experiences	90	108	99	126	112	103	Need to dial up:
Pref	Landscapes & scenery	110	86	98	64	83	127	•
uo	Range of adventure	111	78	127	73	68	95	— Family-friendly
Impact	Embraces visitors	94	101	108	108	132	81	— Safe destination
E	Culturally comfortable	93	110	98	130	99	91	Range of experiences
	Covid-19 management	102	99	102	94	95	97	Embraces visitors Culturally as referred blace.
	Unique experiences	97	111	87	116	84	114	— Culturally comfortable
	Relax & refresh	109	89	99	83	89	102	
\	Friendly people	95	123	79	116	140	62	
Lower	Escape troubles	105	87	97	78	90	134	













Tactical messages should address common knowledge gaps about the weather and ease of travelling around

Top ten knowledge gaps

Biggest concerns for booking a holiday to New Zealand % Active Considerers | Oct 22

What do ACs want to know more about before choosing New Zealand?	Oct '22
1 What the weather is like	48%
2 How easy it is to travel around	41%
The length of time required to fly to New Zealand	32%
The length of time needed to experience New Zealand properly	31%
What practices are in place to keep me safe from Covid (e.g. masks, hand sanitiser etc.)	31%
6 How safe it is from crime	30 %
7 What the options are for travelling within New Zealand	27%
8 How welcoming the locals are	26%
9 The range of quality food and beverage options	26%
How long it takes to travel between the main attractions	25%



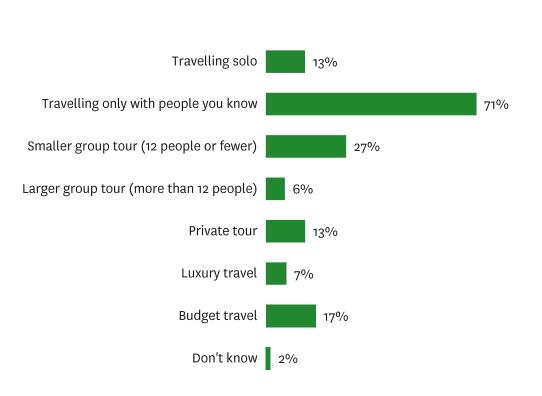




By far the most popular way Singaporean ACs like to travel is with others they know but there is also sizeable interest in smaller group tours – ensure to depict travelling with others in communications

Interest in type of international holiday

% Active Considerers | Oct 22



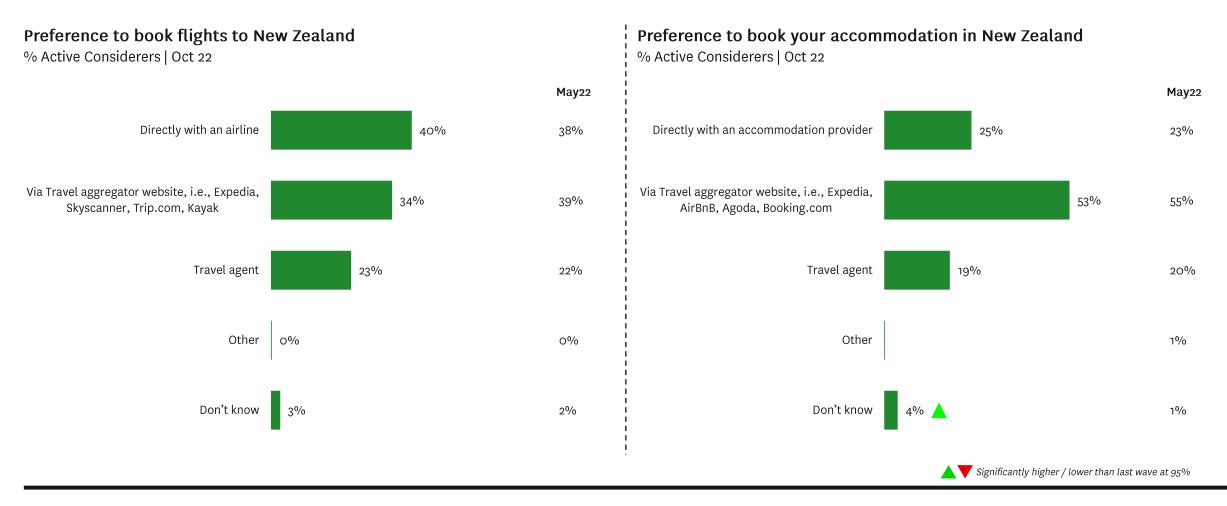








Partnering with airlines and travel aggregator websites is worth considering as the majority of ACs would look to book flights and accommodation for New Zealand via these channels





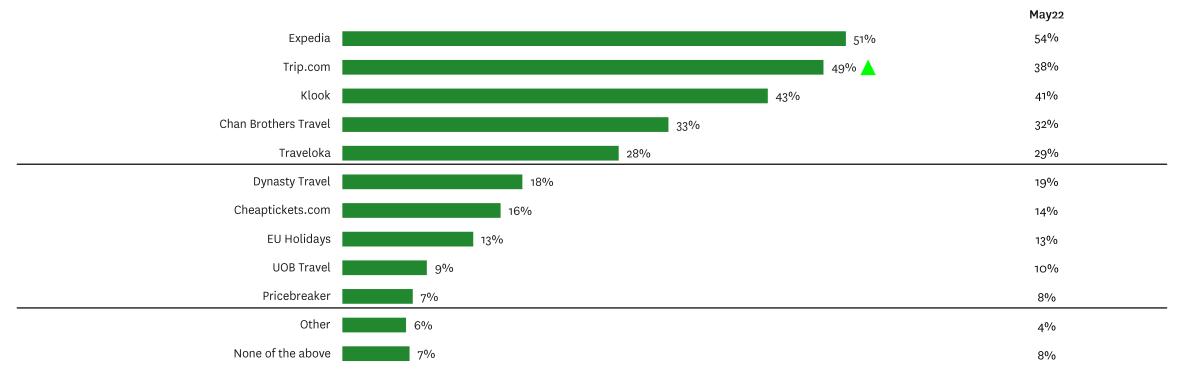




Expedia and Trip.com could provide a strong opportunity for partnership as they are the top channels used to book international travel

Media channels for booking international travel

% Active Considerers | Oct 22





Significantly higher / lower than last wave at 95%





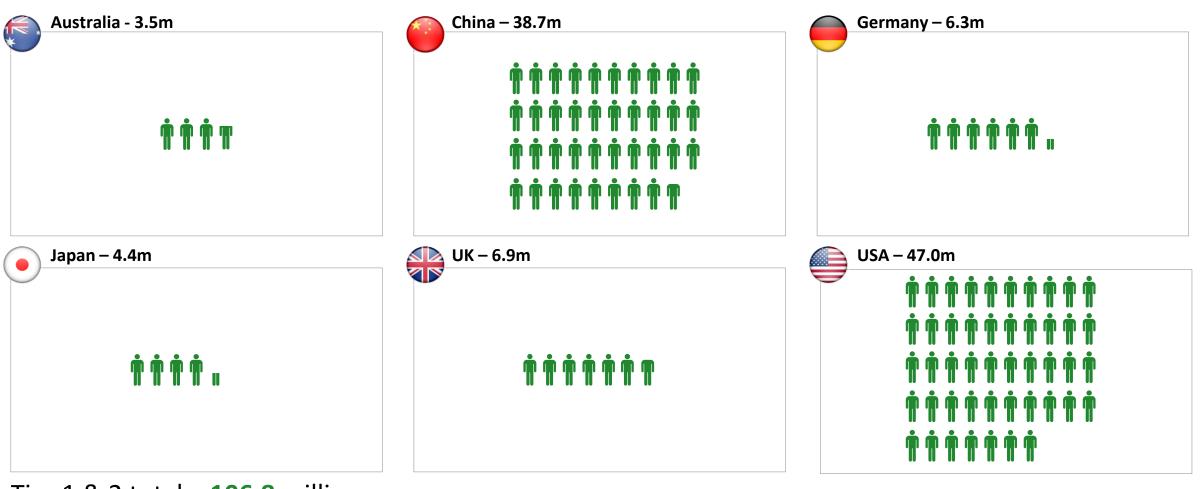




Appendix: Market size



Updated using AC incidence rates for the six months to December 2022

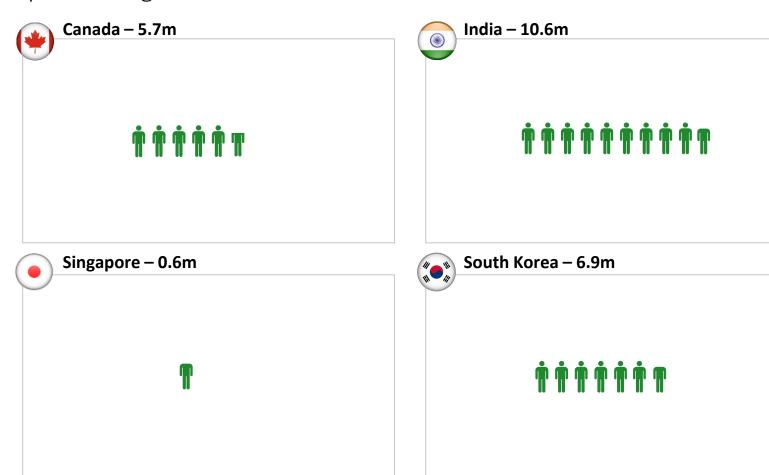


Tier 1 & 2 total = **106.8** million

Appendix: Market size

= 1 million ACs

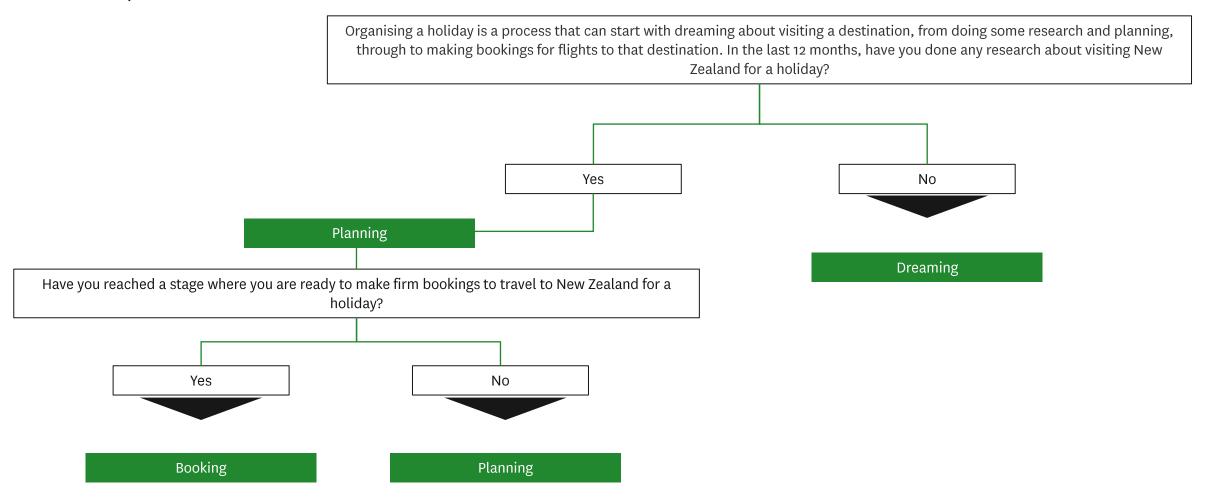
Updated using AC incidence rates for the latest wave in Oct-Nov 22





Appendix: Visitor consideration funnel

We ask two questions to determine where someone is in the visitor consideration funnel ...



Appendix: Brand attribute wording

We ask ACs which of their preferred destinations they associate with a number of statements, including the following core attributes:

Shorthand	Full wording
Affordable activities	Things to see and do are affordable
Affordable to fly to	It's affordable to fly to this destination
All seasons	Suitable for a holiday all year round
Amazing beaches	Has amazing beaches
Challenging	Ideal for physically and mentally challenging yourself
Clean & unpolluted	The environment there is clean and unpolluted
Comfortable	I'd feel comfortable visiting, despite any cultural differences
Easy to travel around	It's easy to travel around to see and do things
Embraces visitors	A destination that embraces visitors and wants them to enjoy their time there
Family friendly	Ideal for a family holiday
Friendly people	The locals are friendly and welcoming
Fun & enjoyment	Ideal for having fun and enjoying yourself
History & heritage	Offers opportunities to experience history and heritage
Iconic attractions	Has iconic attractions and landmarks
Wildlife	Has amazing wildlife experiences
Escape troubles	A place you can escape the troubles of the world

Shorthand	Full wording
Interesting cities	Has interesting cities to visit
Landscapes & scenery	Spectacular natural landscapes and scenery
Local culture	Offers opportunities to experience local culture
Local experiences	Offers opportunities to experience how it is to live like a local
Escape normal life	Ideal for escaping normal daily life
Quality food & wine	Offers quality local food and wine experiences
Range of adventure	Offers a wide variety of outdoor & adventure activities
Range of experiences	Offers a wide variety of tourist experiences
Relationship with the land	A destination where the people have a special relationship with the land
Relax & refresh	Ideal to relax and refresh
Safe destination	I would feel safe travelling around this destination
See lots without travelling far	Once there, you can see a lot without having to travel far
Unique experiences	Offers experiences that you can't get anywhere else
Unique National parks	Has remarkable and unique National parks
Indigenous culture	Has a unique indigenous culture
Covid-19 management	A destination I feel comfortable visiting due to their management of Covid-19





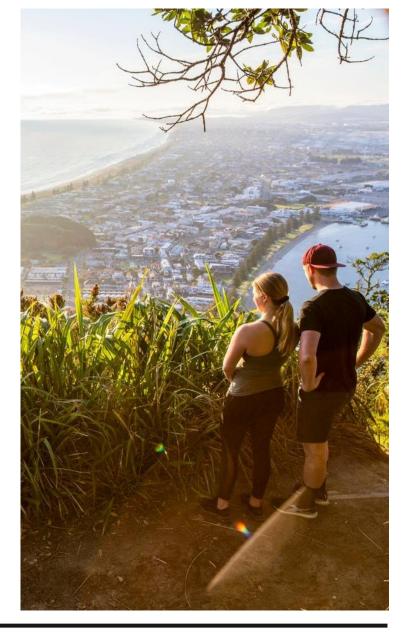
Appendix: Brand positioning 'how to'

ACs are biased by their predisposition to New Zealand by design. Because we're already talking to people that really like theidea of visiting New Zealand, New Zealand tends to get rated much more favourably on the brand attributes than competitors do. To better understand relative performance, we need to adjust for this bias and provide an indexed view of performance:

- A score of 100 means performance is in line with expectations after adjusting for bias
- Above 100 indicates a relative strength
- Below 100 indicates a relative weakness

Scores are relative, i.e. removing / adding attributes and / or destinations from the analysis would give different scores

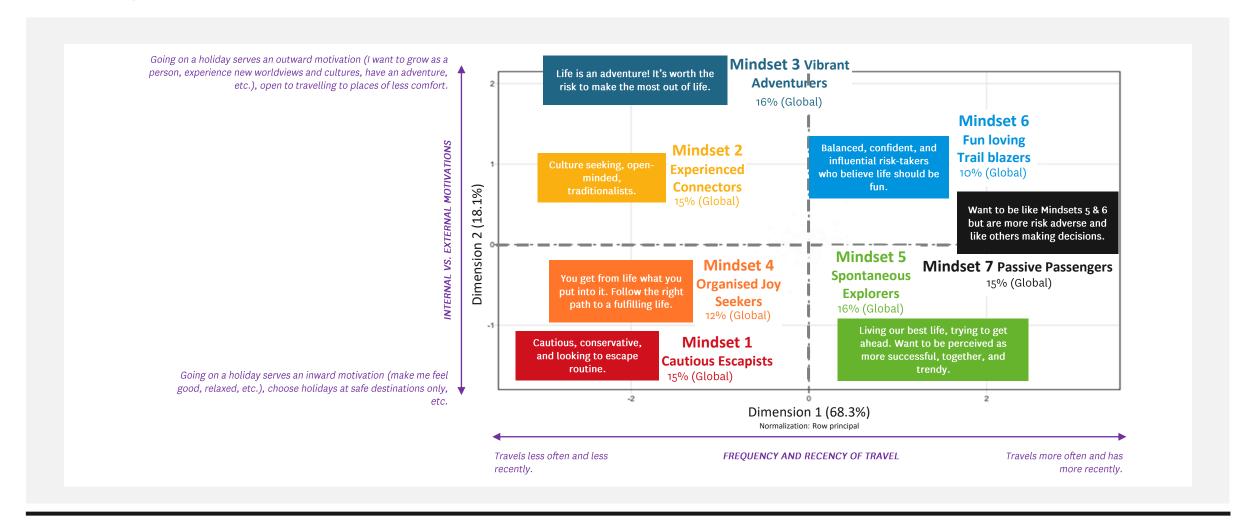
Brand associations	New Zealand		and	Japan	Australia	Taiwan	South Korea	Thailand
Spectacular natural landscapes and scenery		ı	_					\rightarrow
The locals are friendly and welcoming		We look at how a given number of competitors perform on a given number of attributes to derive an index that measures expected						
Ideal to relax and refresh			_	performance It's key to note that the score is relative – any change to the				
I would feel safe travelling around this destination				competitor and / indices	or attribute sets	will result in a cha	inge in the	
Things to see and do are affordable			-	the 12 monito	when we look at t r attributes, the so be different in ea	cores reported for		
Affordable to fly to this destination	1	1						





Mindset Introduction

A Visual Representation





Mindset Introduction

Side by side

Mindset 1

Cautious Escapists

These cautious close-tohomers avoid taking unnecessary risks in life, like consistency and predictability and letting others lead. They have concerns about safety and worry about the future. They follow rules and are late adopters and value family stability and thrift. Travel is less important, but they travel to escape routine, feel pampered and connect with others and it gives them a sense of rejuvenation, appreciating and excitement.

Global Priority Mindsets

Experienced Connectors

These open-minded traditionalists like to make their own decisions, support their community and prefer to share credit. They value curiosity, authenticity learning and honesty. They travel for a different worldview, to learn new cultures and experience new things while spending time with others. They're confident travellers who like researching and value experience over money. They'll travel 10 hours plus and 2 + weeks for international holidays and feel grateful and appreciative for travel.

Mindset 3 Vibrant Adventurers

These adventurous risk takers like to make the most out of life. They like experimentation and prefer fun and open-minded, colourful settings and value freedom. Travel has a high importance, and they are motivated by uniqueness, adventure, and a different worldview. They like researching and will spend more to get off the beaten track. They're resilient & will sacrifice other things to travel, seeking less common destinations. Travel makes them feel bold and daring.

Mindset 4 Organised Joy Seekers

These self-reliant planners believe they get from life what they put into it. They avoid unnecessary risk and make their own decisions. Valuing duty, family, knowledge and wealth they like to pamper themselves when travelling and spend time with family and friends. They choose safe destinations, enjoy nature, escaping routine, cuisine and prefer to spectate. While they're less frequent travellers travel gives them joy, rejuvenation, freedom, confidence.

Mindset 5 Spontaneous Explorers

These striving leaders are living their best life, getting ahead and want to be perceived as successful, trendy and important. They value adventure, status, wealth, excitement & romance. They travel to reconnect with self & others, explore nature and a different worldview. They tend to be spontaneous, will do a few shorter trips, avoid sightseeing & like packages and guided tours for ease of travel. Amazement, naughty & quirky are feelings they tap into while traveling.

Mindset 6 Fun Loving Trail Blazers

These balanced, confident achievers are open to risktaking and experimentation and believe life should be fun. They tend to be influential and value wealth, status, excitement as well as tradition, social responsibility, freedom and loved ones. They travel often and to interesting places to meet people, learn cultures and reconnect with themselves and others. Travel gives them a sense of rejuvenation, joy, boldness and confidence.

Mindset 7 Passive Passengers

These idealistic dreamers want to be like Parrots and Penguins but are more riskadverse in life and like it when others make decisions for them While they value status and wealth, they prefer consistency. Something of a lessconfident traveller, new is not that important, they like travelling locally and do little research or sightseeing. They tend to follow influencers and consult travel agents. They travel to reflect, grow and connect and feel understood.

